



INVESTOR PRESENTATION

BORUSSIA DORTMUND GMBH & CO. KGAA

FINANCIAL YEAR 2025/26

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OUR MANAGEMENT



15

**CARSTEN
CRAMER**

Managing Director
(CEO)



20

**THOMAS
TREß**

Managing Director
(CFO)



2

**LARS
RICKEN**

Managing Director
(Sport)



1

**SVENJA
SCHLENKER**

Managing Director
(CPO)



INTRODUCTION OF BORUSSIA DORTMUND

ONE OF THE FEW GENUINE FOOTBALL EQUITIES IN EUROPE



MEMBER OWNED

&



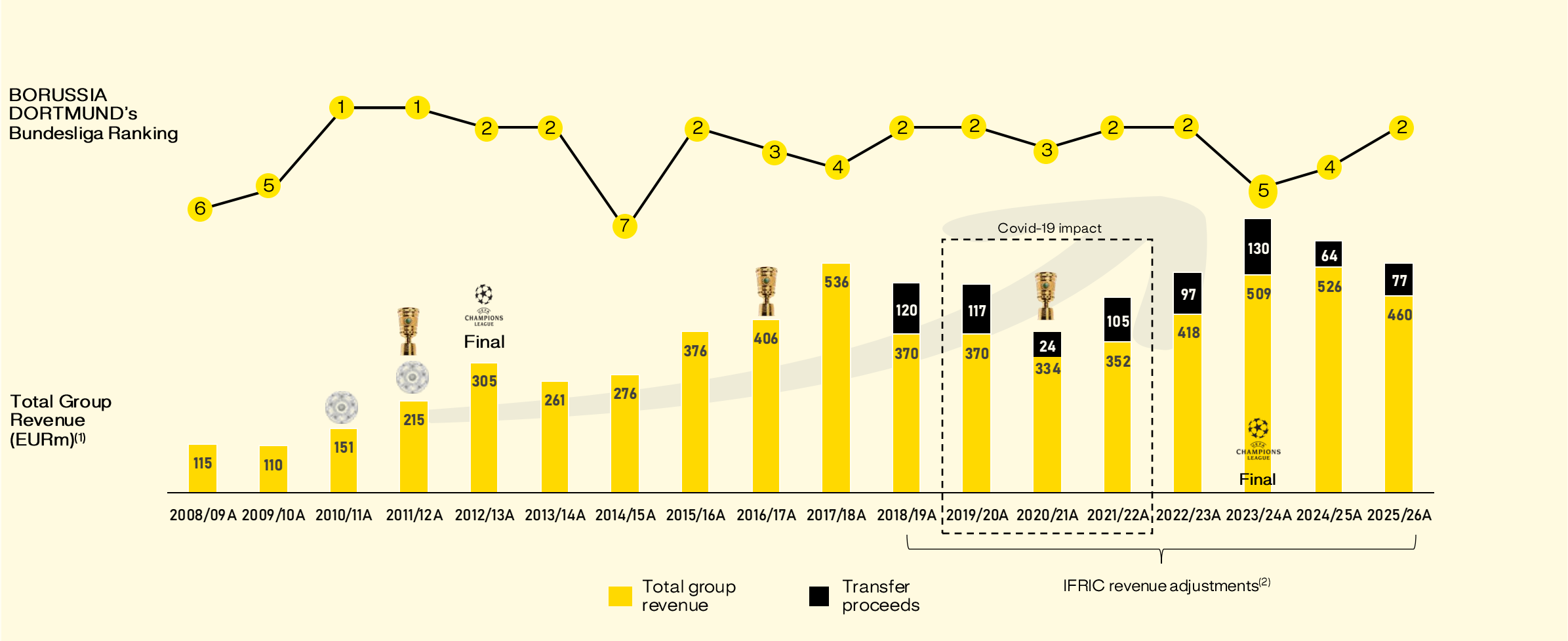
PUBLICLY LISTED

243,00 MEMBERS (06/2026)
3RD MOST MEMBERS WORLDWIDE
LOYAL AND ENGAGED FANS ON ALL CONTINENTS

TRADED AT GERMAN STOCK EXCHANGE
MARKET CAP 358M EUR (09/2026)
ACCOUNTABLE, TRANSPARENT, PROFIT-ORIENTED

BORUSSIA DORTMUND

ONE OF THE MOST SUCCESSFUL FOOTBALL CLUBS IN THE WORLD



Note(s): 1) Figures based on IFRS principles; 2) Adjusted to IFRIC update: transfer proceeds not to be recognised as revenue;
Source(s): Company information



A GLOBAL BRAND WITH A GLOBAL FOLLOWING

**90 m**Total followers in
social networks**273**Fanclubs outside the
DACH region**28m**

Instagram followers

**21.5 m**

TikTok followers

**1.1 m**Registered Users with
BVB-Account**243,000**

club members



HOME TO
THE YELLOW WALL

EUROPE'S LARGEST STANDING TRIBUNE

**8****German Championships**

1956, 1957, 1963, 1995, 1996, 2002, 2011, 2012

5**Cup Victories**

1965, 1989, 2012, 2017, 2021

24,6**Average Age**of the current team⁽¹⁾**EUR 460,5M****Total Group Revenues****EUR 537,2M****Consolidated Total
Operating Proceeds****EUR 358,0M****Market Capitalization ⁽²⁾*****AT A GLANCE***

Note(s): Figures based on latest report; 1) 08 September 2026;
2) Market capitalization as of 08 September 2026;
Source(s): Company information, Bloomberg



GROWING

EXPANDING REVENUE STREAMS

LEAN

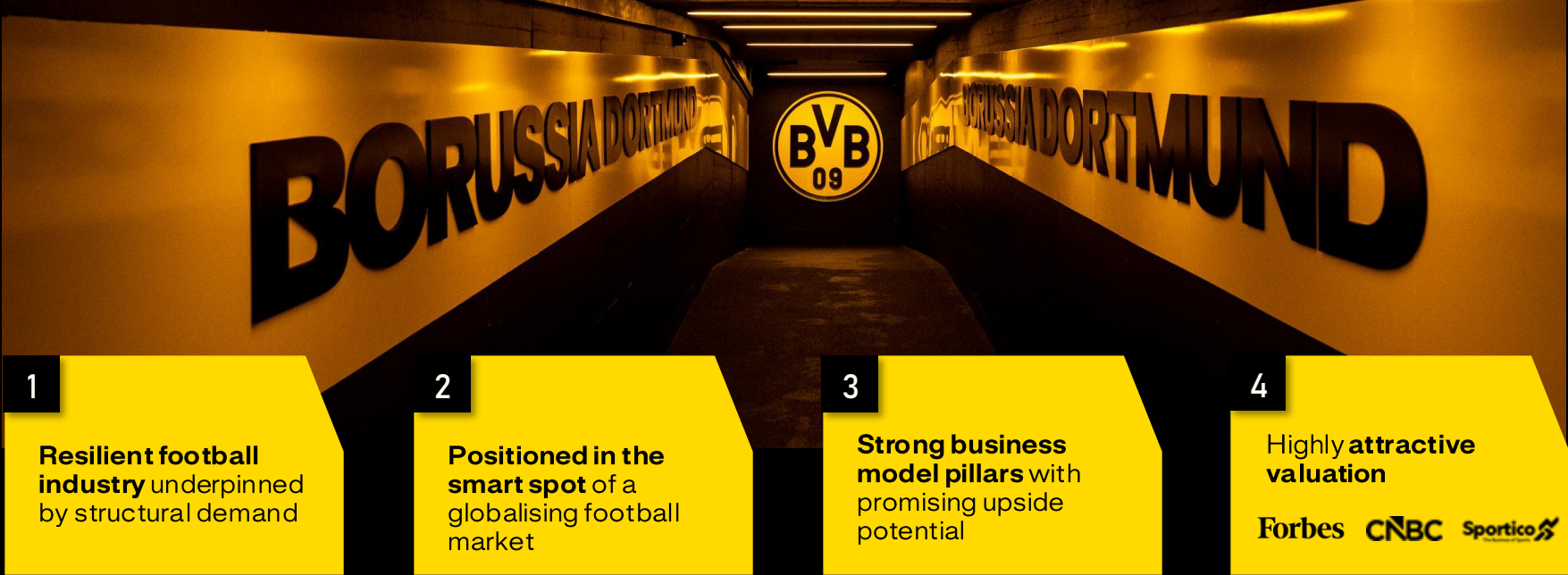
OPTIMIZED COST BASE

RESILIENT

EQUITY RATIO > 50%,
NO NEW DEBT

A conscious, future-proof recalibration – executed from a position of financial strength.

HEADING INTO 2026/27



KEY INVESTMENT HIGHLIGHTS

Source(s): Company information



**MARKET-FOOTBALL
INDUSTRY DYNAMICS**

MARKET HIGHLIGHTS



POPULARITY

Football is the **largest** and **most popular sport in the world** and **continues to expand globally** into **broader demographics**

1

PREMIUM CONTENT

Sports media is the **most premium content for broadcasters** and **football takes the biggest share** in the growing global sports media rights segment

2

STRUCTURAL TAILWINDS

Revenue growth has been driven by:
1) global demand for media rights and new media entrants,
2) high caliber commercial investors
3) professionalization of the business

3

EUROPEAN FOOTPRINT

Europe continues to **be at the pinnacle of global football** with the biggest stars and the most dynamic transfer market

4

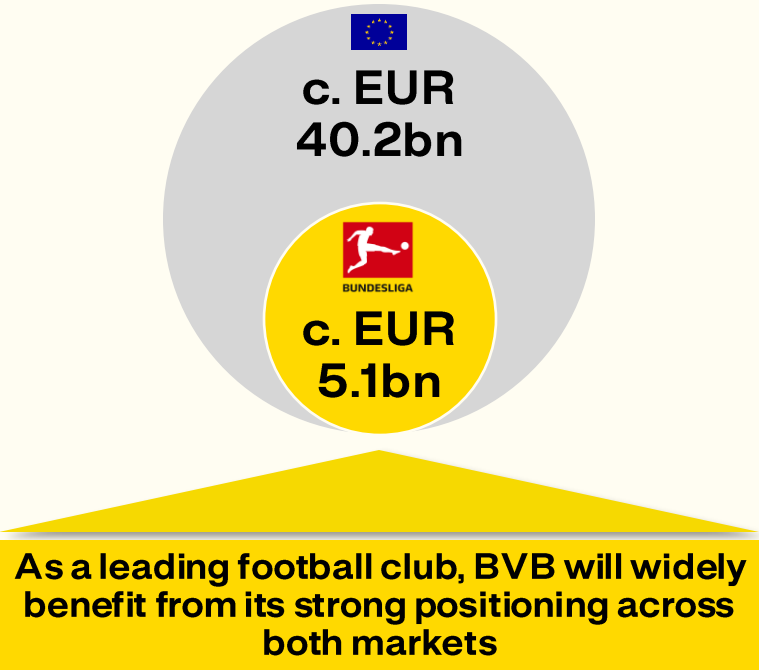
GERMAN HERITAGE

Germany is home to one of the **largest audiences** and the market, and continues to **grow significantly**

5

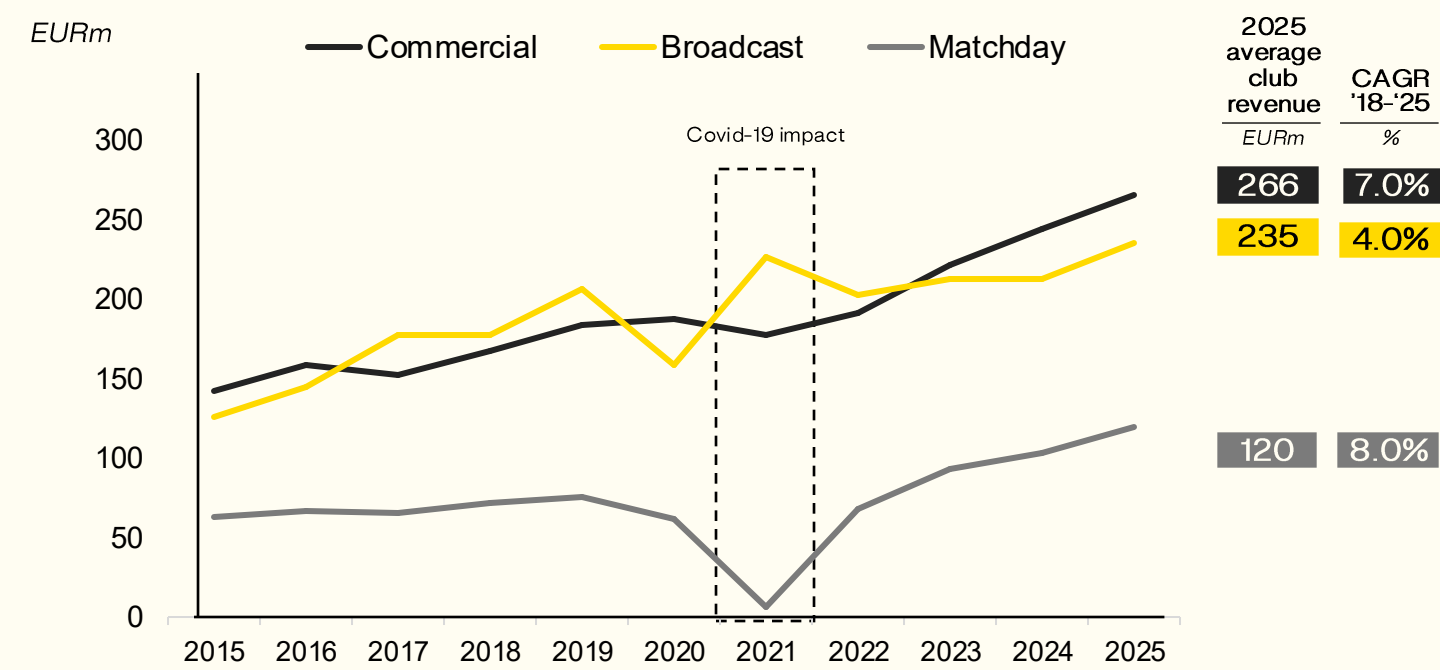
EUROPEAN FOOTBALL CLUB REVENUES HAVE GROWN SIGNIFICANTLY ACROSS THE BOARD

Market size (in revenue)⁽¹⁾



Growth in every revenue stream

Average revenue by streams of top 20 European football clubs⁽²⁾



Market	Positioning	Business Model	Financials
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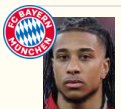
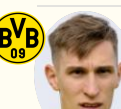
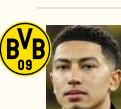
EUROPE CONTINUES TO BE AT THE PINNACLE OF GLOBAL FOOTBALL WITH BVB AMONG THE BIGGEST PLAYERS

Top 20 largest clubs by revenue are European

Revenue in EURm⁽¹⁾



Bundesliga and BVB stars contribute strongly to Europe's most valuable players ⁽²⁾

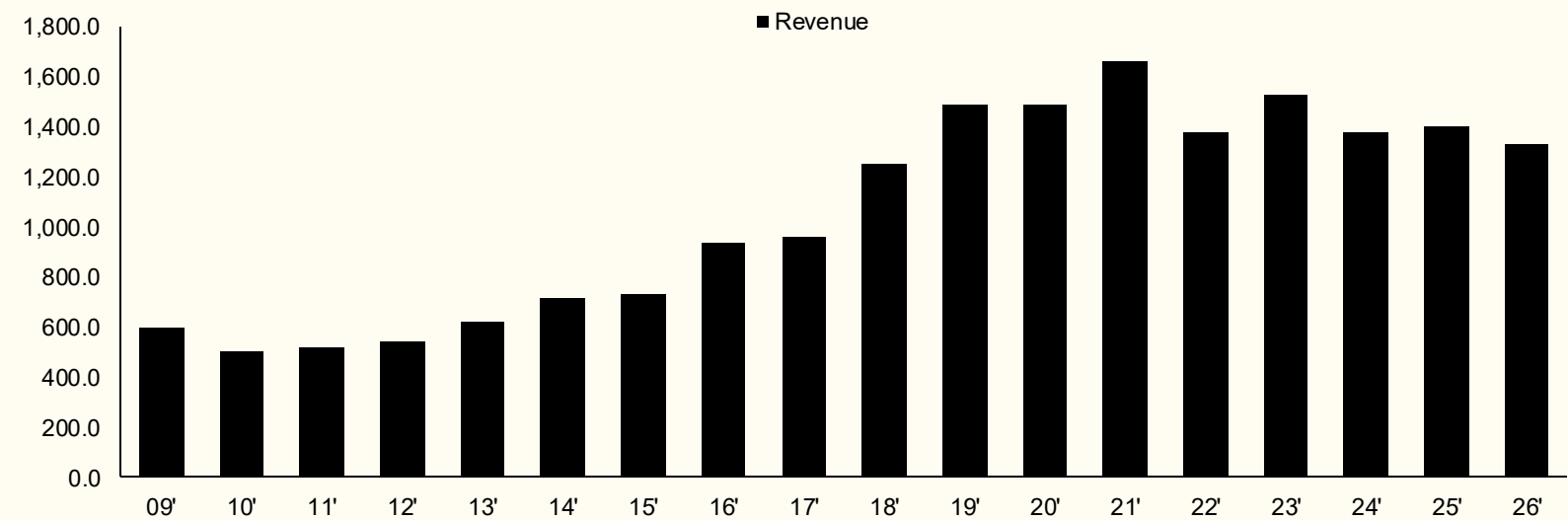
 	#1	EUR 220m	Erling Haaland
	#2	EUR 220m	Lamine Yamal
	#3	EUR 200m	Kylian Mbappé
	#4	EUR 170m	Michael Olise
	#5	EUR 160m	Jude Bellingham
	#1	EUR 170m	Michael Olise
	#2	EUR 100m	Jamal Musiala
	#9	EUR 55m	Felix Nmecha
	#10	EUR 55m	Nico Schlotterbeck
	#19	EUR 40m	Jobe Bellingham

Note(s): 1) As of 2024/25 season; 2) as of 2024/25 season
Source(s): 1) Deloitte Football Money League (2026); 2) Transfermarkt

GERMAN FOOTBALL IS A MUST-WATCH IN THE COMMUNITY

Bundesliga Total Broadcasting-Revenue⁽¹⁾ of Bundesliga Clubs

Revenue in EURm



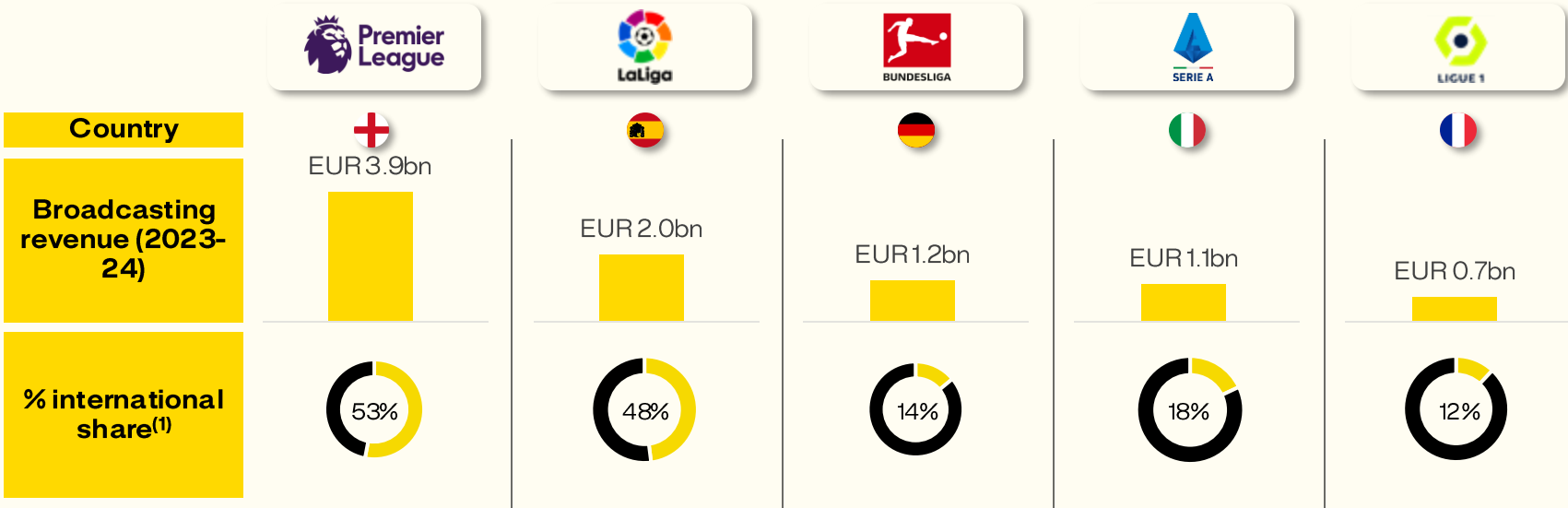
- 2.3x broadcasting revenue growth from 2009-2026⁽²⁾
- Representing a 4.9% CAGR over a 17-year period⁽²⁾

The German Bundesliga remains the best attended European league, with average crowds of over 41,500 in 2025/26⁽²⁾

Market	Positioning	Business Model	Financials
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Note(s): 2) Average crowds attended in 2025/26 season
Source(s): 1) 2026 DFL Wirtschaftsreport; 2) Transfermarkt

SIGNIFICANT GROWTH POTENTIAL FOR GERMAN FOOTBALL ON INTERNATIONAL MARKETS



The German Bundesliga still faces an untapped potential in its international market penetration: current international share only at 14%, opposed to the Premier League's and LaLiga's 53% and 48% international share, respectively

Note(s): 1) Percentage of broadcasting revenue earned from international viewership
Source(s): UEFA – The European Club Footballing Landscape



***POSITIONING -
RIGHT AT THE SMART SPOT
OF EUROPEAN FOOTBALL***

POSITIONED IN THE SMART SPOT OF A GLOBALISING FOOTBALL MARKET

“Global Brands”

- Focus on monetisation of commercial brands
- Significant ongoing transfer investments required to maintain squad level at top of key European leagues
- Limited profitability and cash flow generation (negative transfer profit)

“National Brands”

- Dominant position in the top league competitions outside the ‘Big 5’ with yearly presence on the European stage
- Focus on sourcing high-potential players from lower-tier clubs, player development and selling players at significant premiums

“Local Brands”

- Less certain access to key European competitors and limited UEFA revenues
- Some player transfer profit



Smart Spot

- Sustainable ecosystem and governance culture
- Smart & solid financial management
- Consistent sporting success & high potential player pipeline

Attractive and consistent financial returns through “Smart Spot” positioning

Market	Positioning	Business Model	Financials
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ONE OF THE ELDEST AND MOST DECORATED FOOTBALL CLUBS IN EUROPE



ONE OF EUROPE'S MOST ATTRACTIVE FOOTBALL EQUITIES

PEER GROUP
LISTED EUROPEAN
FOOTBALL EQUITIES



WHY BVB – WHY NOW

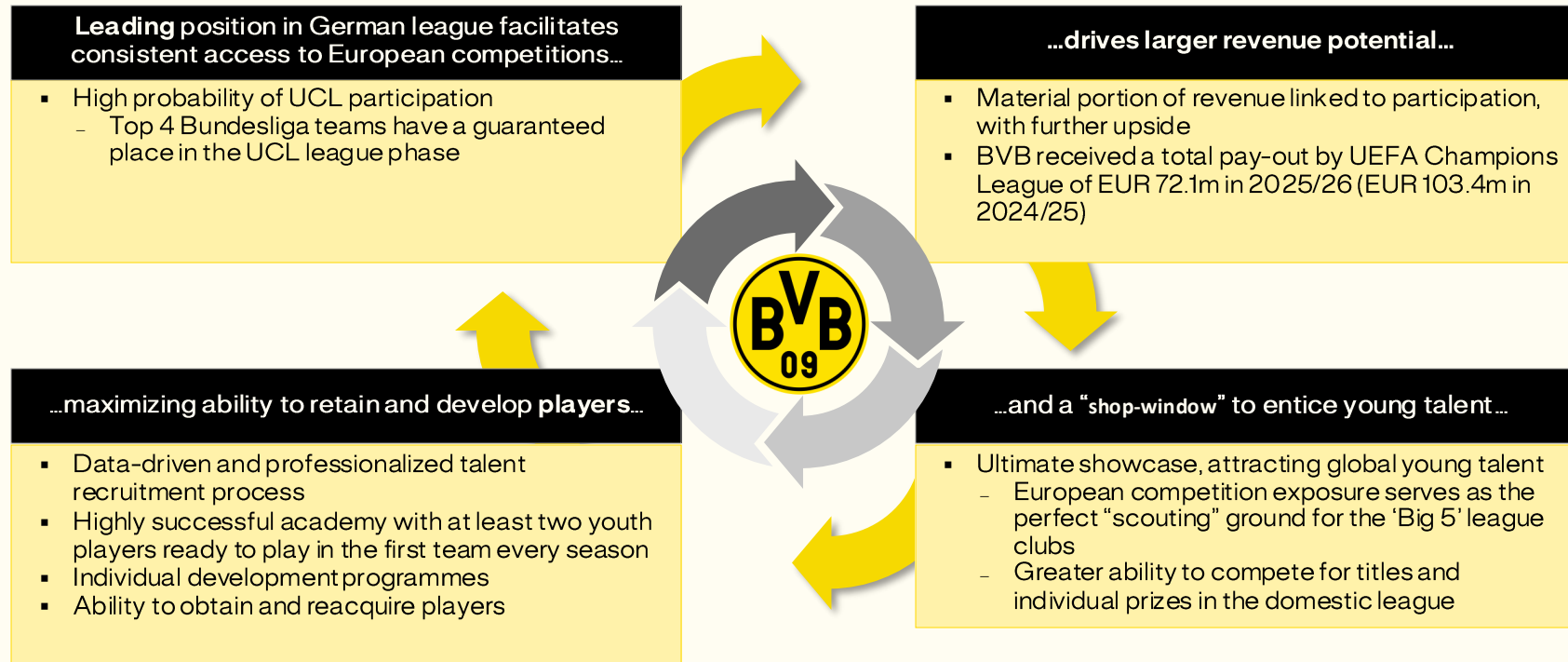
- 01** Experienced management with a strong track record
- 02** A globally recognized brand with sustained success
- 03** Strong positioning in a growing global sports market
- 04** Well-diversified, resilient revenue model
- 05** Consistent growth with a 7.3% revenue CAGR
- 06** Untapped potential in key international growth markets
- 07** Team market value alone exceeds total equity market cap
- 08** BVB stock remains fundamentally undervalued
- 09** Scalable structure built for global growth

Market	Positioning	Business Model	Financials
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***THE GAME -
THE BUSINESS MODEL
FOR SUCCESS***

A VIRTUOUS CYCLE OF SUCCESS



Market	Positioning	Business Model	Financials
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CORE STRATEGIC PILLARS



Market	Positioning	Business Model	Financials
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BORUSSIA DORTMUND'S SPORTING AMBITIONS AND SUCCESS

Sporting Success

Sporting Ambitions

- 1
Bundesliga success
- 2
Champions league qualification
- 3
Player development
- 4
Remaining competitive
- 5
Entertaining football

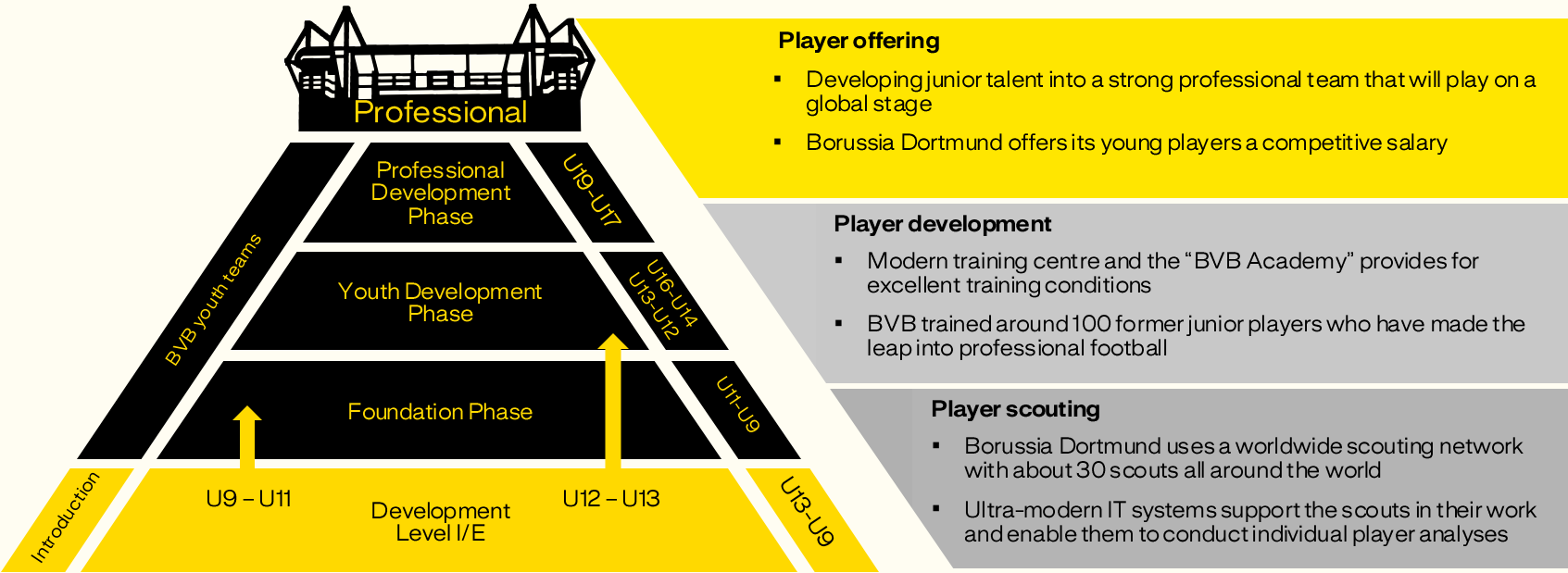
Approach to achieve these ambitions



Market	Positioning	Business Model	Financials
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JUNIOR TALENT CONCEPT: INTENSIFYING THE PROMOTION OF UP-AND-COMING TALENT

High Potentials



Market Positioning Business Model Financials

PROPRIETARY SPORTS TECHNOLOGY FOCUSED ON IMPROVING PERFORMANCE OF HIGH POTENTIALS

High
Potentials



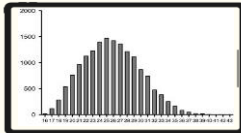
1 Data collection

- Integrated database of player progress and statistics
- Players are tracked throughout on a daily basis



2 Data analytics

- Multiple data sources provide an in-depth analysis with the help of latest scientific advances



3 Data application

- Individual and adaptive training schedule
- World class training facilities
- Specialists provide full nutritional and recovery support



Market

Positioning

Business Model

Financials

BORUSSIA DORTMUND HAS BUILT A STRONG PLATFORM FOR B2B AND B2C

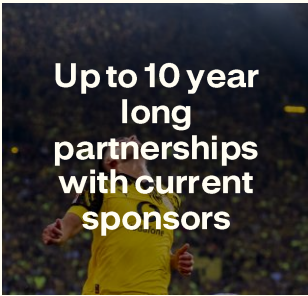
Fans & Partners

Merchandising and other B2C



Sponsoring and advertising services

Up to 10 year long partnerships with current sponsors



Highly attractive inventory for sponsors through a unique ecosystem of BVB's brand, platforms and fanbase.

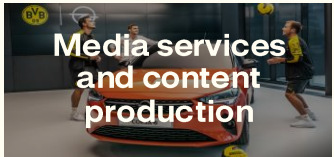


Offering a wide range of benefits for our business partners

Hospitality & Events



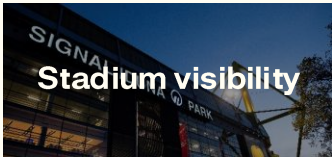
Media services and content production



Data driven inventory



Stadium visibility

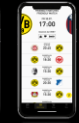


LOYAL FANBASE IS CONSTANTLY CONNECTED

1.209 Fan clubs

72k Fan club members

243k Club members



9 Mio.* Annual unique web users

400k* Annual unique app users

* Unique visitors with tracking opt in / Season 25/26

ESG MANAGEMENT APPROACH



Targeted carbon neutrality (scope 1+2) by 2040 via SBTi validation.

World's largest stadium roof pv system (5 mwp) with 3.7 MWp battery storage.

ISO 14001 & 50001 certified with GOTS-compliant organic fan-wear supply chains.



Diversity target: 40% women in BVB workforce by end of 2028.

21 institutionalized fan initiatives covering anti-discrimination and remembrance.

Dedicated social impact driven through the "Leuchte auf" foundation.



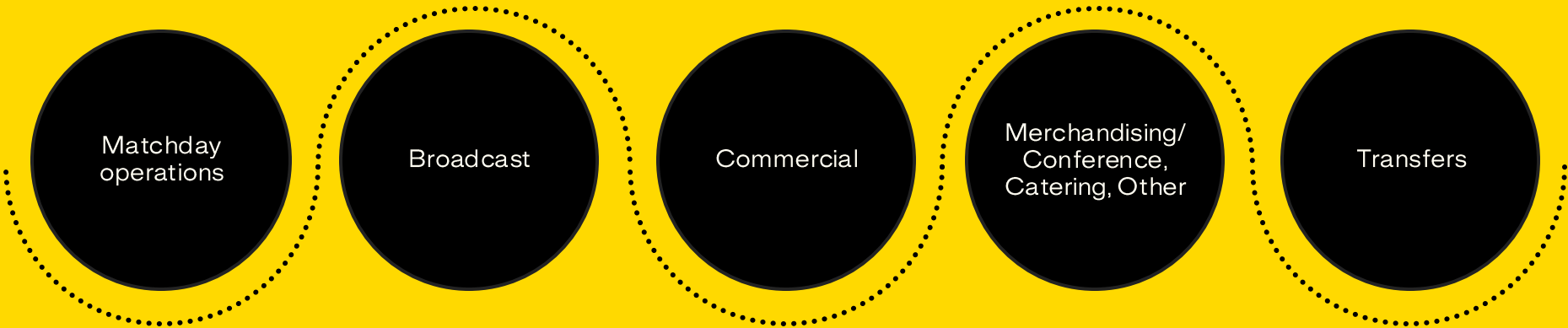
ESRS-aligned sustainability reporting (since 24/25) across 8 core targets & KPIs.

Mandatory employee corporate training on all compliance and ESG topics.

Formalized AI policy and guidelines implemented enterprise-wide.

Market	Positioning	Business Model	Financials
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BUSINESS MODEL PILLARS - HIGHLY DIVERSIFIED INCOME STREAMS



BVB is entering a **phase of growth** with strategic investments aiming at diversifying its portfolio.

The core business will remain professional football with its classic pillars of income.

Market	Positioning	Business Model	Financials
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ICONIC STADIUM 100% OWNED BY BORUSSIA DORTMUND

1

Largest
Bundesliga stadium

2

81,365
Total capacity

3

#1
Average Matchday
Attendance in Europe

4

4th Largest
Stadium capacity in
European football

Market

Positioning

Business Model

Financials

OPERATIONS IN GERMANY'S LARGEST STADIUM

Matchday
Operations



Key revenue streams



Tickets

Of which
c. 55,000
Season tickets –
Ø EUR c. 579^(1, 2)



Food & Beverage

With
EUR 9.87
Average revenue per
ticket sold⁽²⁾

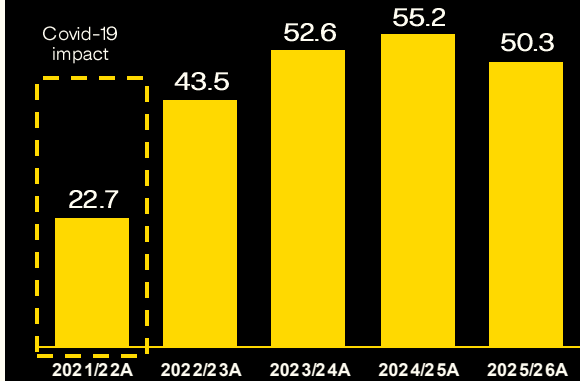


Hospitality

Capacity of
4,689
seats lead to revenue of
EUR c. 30,1m

99% occupancy rate
55,000 season tickets sold

Stable revenues
Revenue in EURm

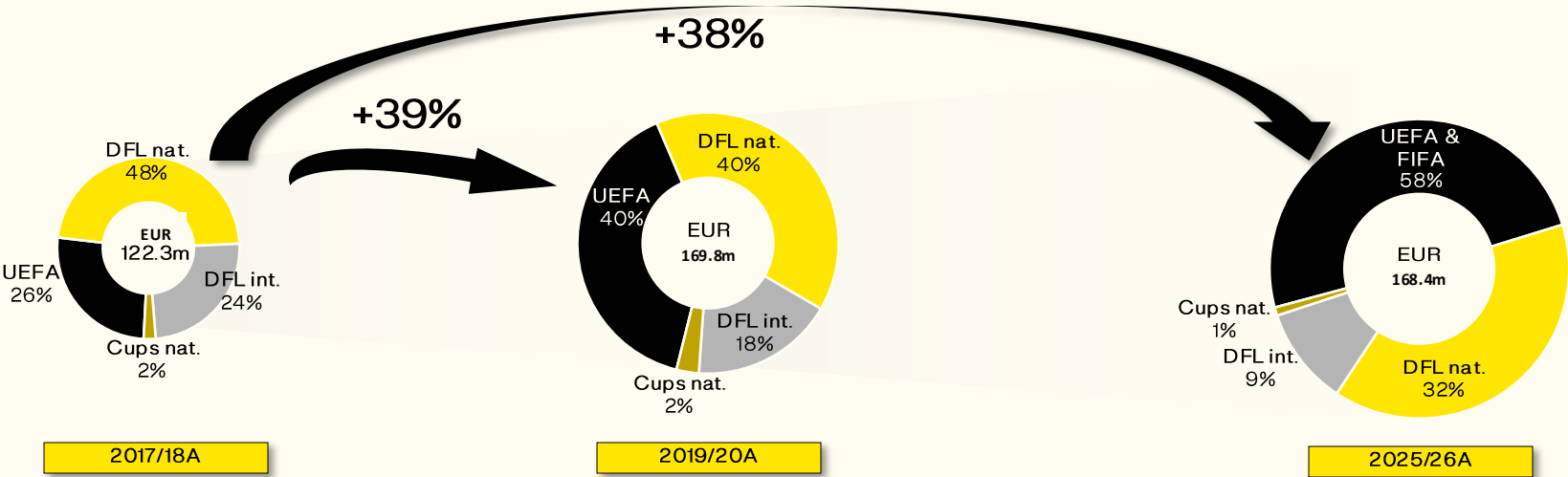


Market Positioning Business Model Financials

Note(s): 1) Based on weighted average of all available season tickets in 2025/26;
2) Financial year 2025/26
Source(s): Company information

TV REVENUES EXPERIENCED ENORMOUS GROWTH IN RECENT YEARS

Broadcast



Germany continues to be one of Europe's largest football markets and still has major growth potential. TV marketing makes up the largest share of sales in the 25/26 financial year with 37%.

BORUSSIA DORTMUND'S ADVERTISING OFFERING GROWS INTERNATIONALLY

Commercial



On ground Activations & Dedicated Content

Regular local activations and dedicated content for global audiences create inventory for partners.



Digital Internationalization

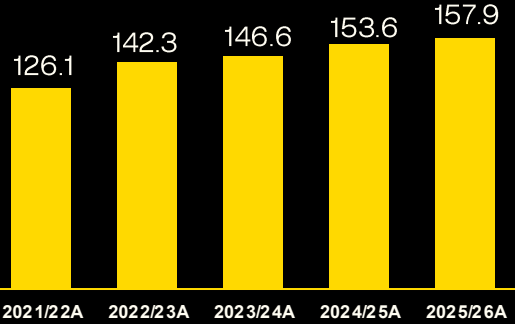
Digitally overlaid banners and cam carpets to target international TV audiences. Dedicated, local Social Media Accounts for Spanish- and English-speaking audiences



Global Marketing Campaigns

Localized marketing campaigns for club and partners in target markets.

Advertising Revenue Revenue in EURm



High growth potential by expansion of sponsoring/VIP hospitality marketing and international digitalization

Market

Positioning

Business Model

Financials



CHAMPION PARTNER

PREMIUM PARTNER

PARTNER

PARTNER STRUCTURE
FOR 2026/27

NON-MATCHDAY OPERATIONS OFFER UPSIDE FOR BORUSSIA DORTMUND

Merchandising

Conference & Catering

Merchandise

6
Stores

255,500
Jersey
Sales⁽¹⁾

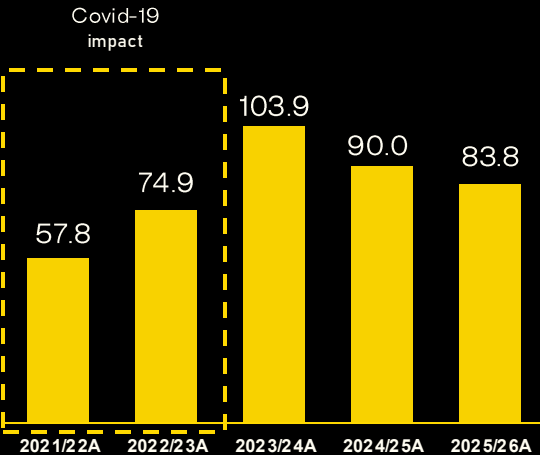
2,000m²
Flagship store

Merchandising/
Conference
& Catering Revenue
Revenue in EURm

Conference &
Catering

812
Events

151,500
Visitors stadium
tour



Market

Positioning

Business Model

Financials

Note(s): 1) Financial year 2025/26
Source(s): Company information

TRANSFER DEALS: PROVEN TRACK RECORD OF REALIZING STRONG RETURNS ON PLAYERS

Transfers

Players	Initial Value ⁽¹⁾	Years at BVB	Selling Price ⁽¹⁾	ROI Multiple	Transfer Club
 Jamie Gittens	EUR 0m	5	EUR 56m	/	
 Jude Bellingham	EUR 25m	3	EUR 103m	4.2x	
 Erling Haaland	EUR 20m	2.5	EUR 67m	3.4x	
 Jadon Sancho	EUR 8m	4	EUR 85m	10.6x	
 Ousmane Dembélé	EUR 14m	1.5	EUR 135m	9.6x	
 Christian Pulisic	EUR 0.5m	4	EUR 64m	128x	
 Pierre-Emerick Aubameyang	EUR 15m	4	EUR 64m	4.3x	

CASE STUDY: BVB IN THE SWEET SPOT - ACCELERATING HIGH POTENTIALS AND MAXIMIZING THEIR VALUE

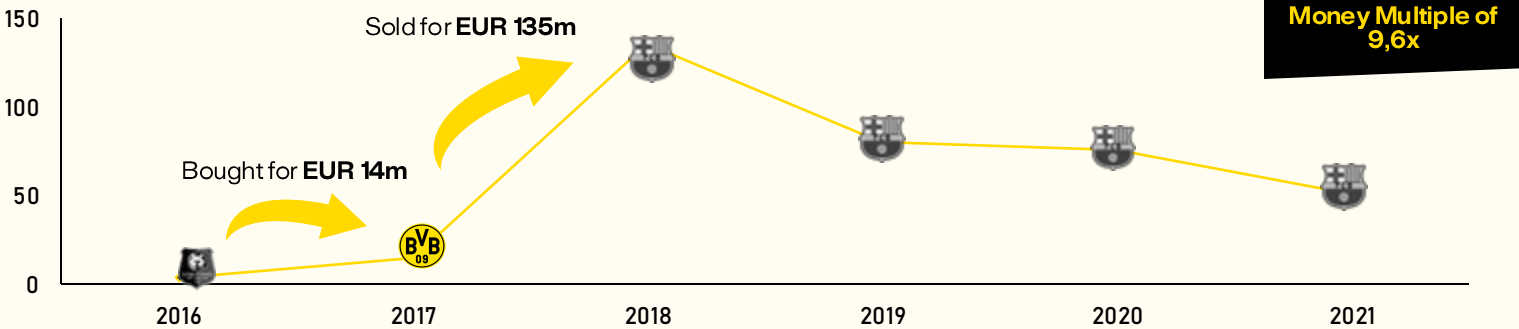
Transfers

Ousmane Dembélé

Scouting



- Joined BVB with the age of 19
- Discovered by France scouting team
- Left after 1.5 seasons with the age of 21

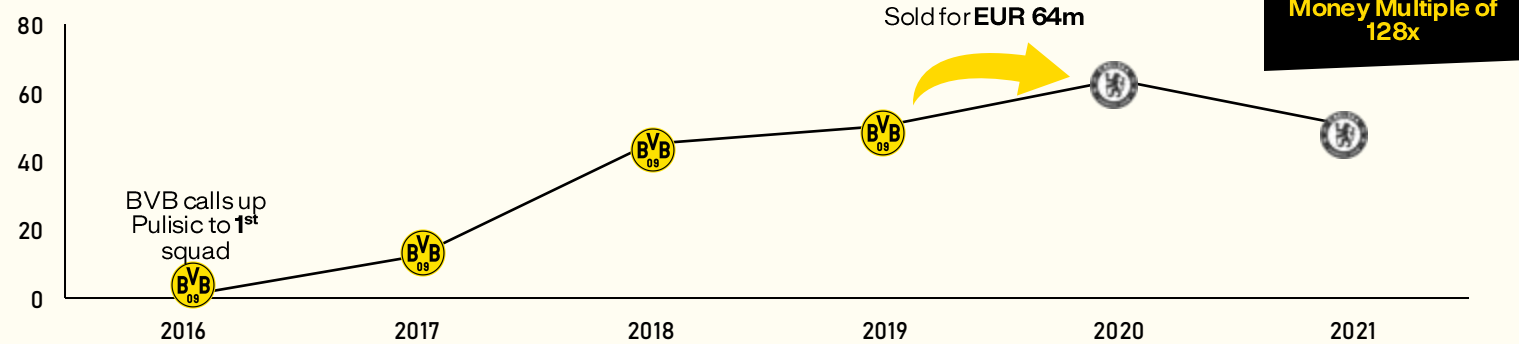


Christian Pulisic

BVB Academy



- Joined BVB at the age of 16
- Went through BVB's academy teams U17 and U19
- Called up to 1st squad in 2016



BORUSSIA DORTMUND IS ENTERING A PHASE OF GROWTH FOLLOWING STRATEGIC INVESTMENTS

1

INVESTING IN
SPORTING EXCELLENCE



INVESTING IN BEST-IN-CLASS
INFRASTRUCTURE FOR OUR TEAMS

2

DIVERSIFYING INTO
GROWTH MARKETS



CREATING NEW LINES OF BUSINESS AND
DIVERSIFYING THE REVENUE STREAMS

3

EXPANDING & GROWING
INTERNATIONALLY



EXPANDING OUR WORLDWIDE
PRESENCE AND THE BVB FOOTPRINT

MEN'S FOOTBALL



Rebuilding the first-team training ground to provide the world-class infrastructure that drives on-pitch success.

WOMEN'S FOOTBALL



Building the first ever dedicated facilities to establish the BVB's women's team among Europe's elite.

YOUTH ACADEMY



Building a new athletic center to develop and help young talents to make it to the pro-team.

HEALTH CAMPUS



Setting new standards in AI-driven medicine, performance diagnostics, prevention and rehabilitation.



**HEALTH
CAMPUS**

BORUSSIA DORTMUND IS ENTERING THE GROWING
HEALTH CARE MARKET.

COMBINING AI-DRIVEN MEDICINE WITH SPORTS,
DIAGNOSTICS, PREVENTION AND REHABILITATION

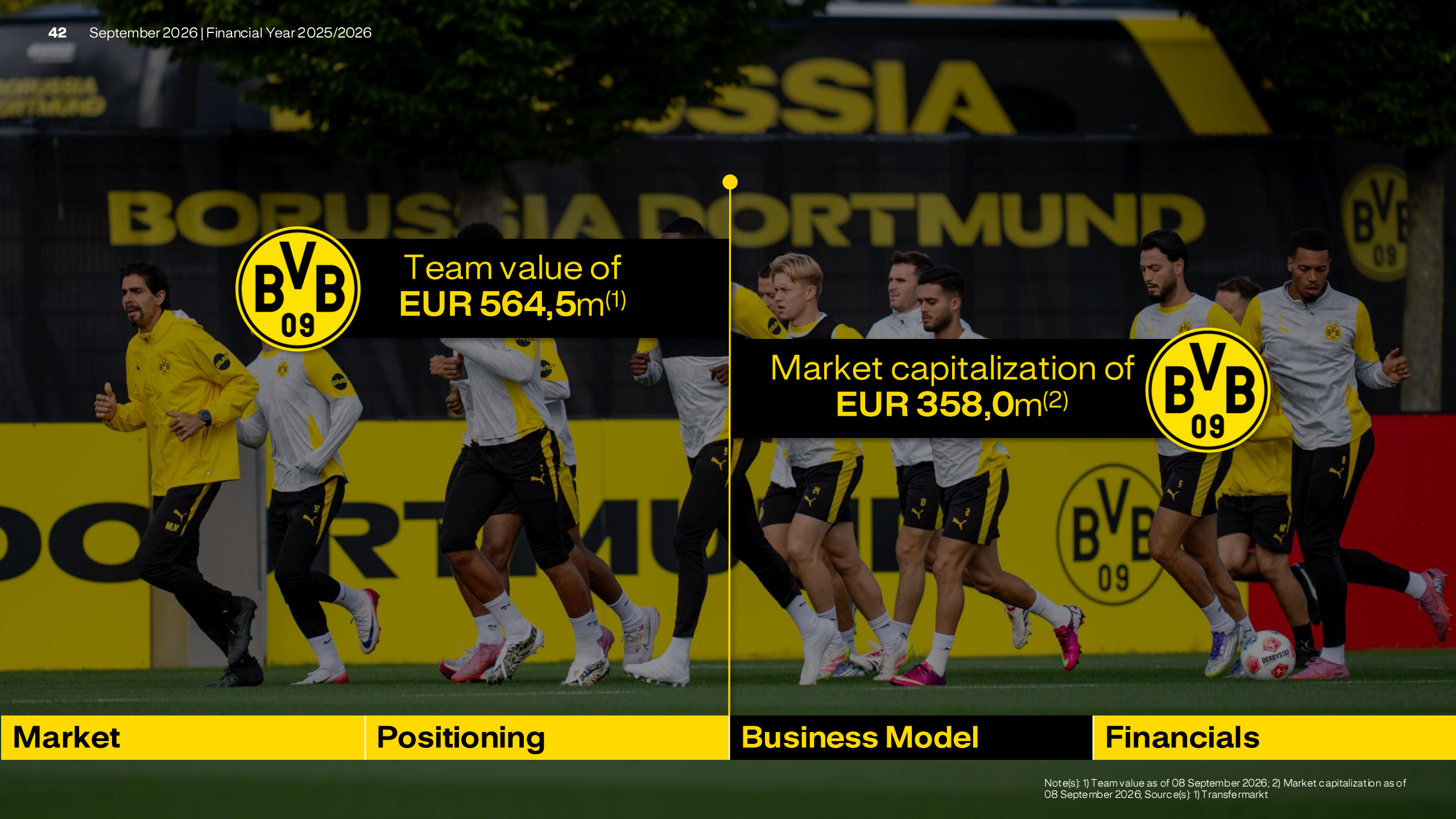
LEVERAGING OUR KNOWLEDGE IN SPORTS MEDICINE,
OUR WELL-KNOWN BRAND AND TOP TECHNOLOGY

DIVERSIFYING OUR REVENUE STREAMS

OPENING IN 2028 IN PARTNERSHIP WITH THE UNIVERSITY
HOSPITAL ESSEN

INTERNATIONAL KEY MARKETS





Team value of
EUR 564,5m⁽¹⁾



Market capitalization of
EUR 358,0m⁽²⁾

Market

Positioning

Business Model

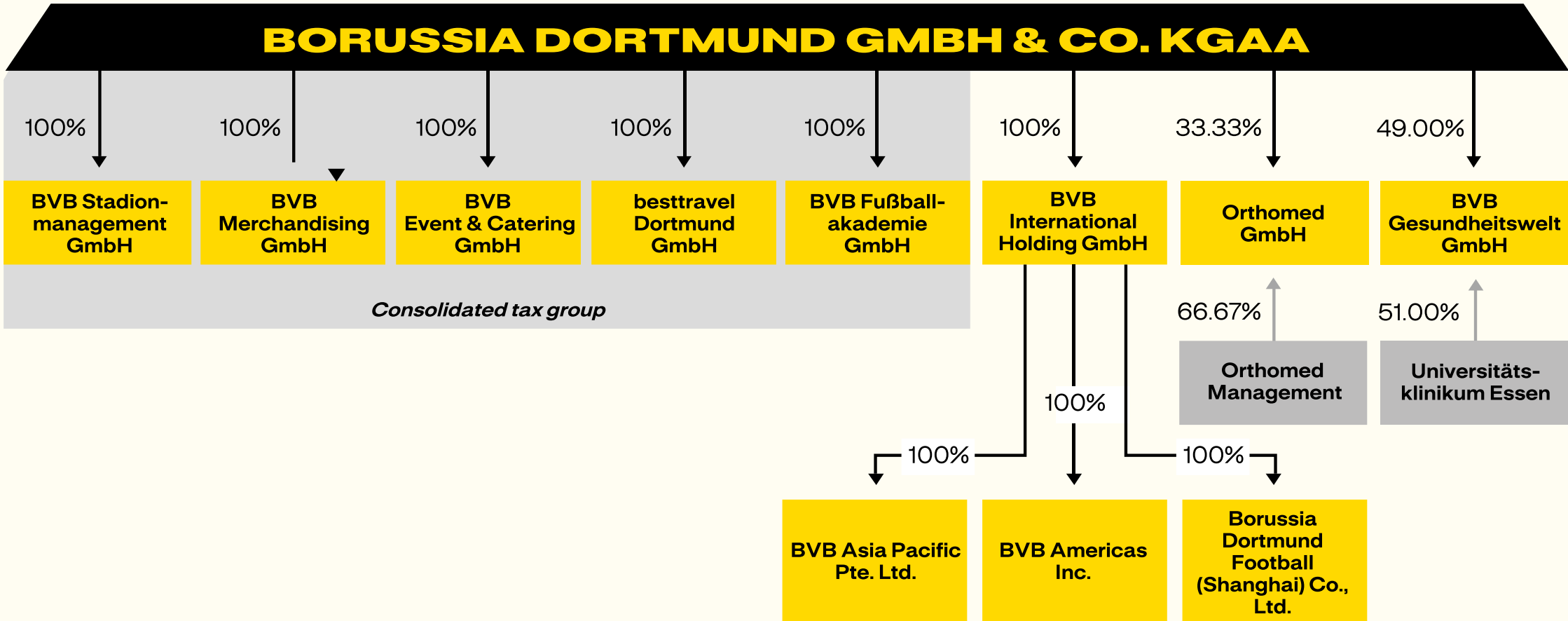
Financials

Note(s): 1) Team value as of 08 September 2026; 2) Market capitalization as of 08 September 2026; Source(s): 1) Transfermarkt

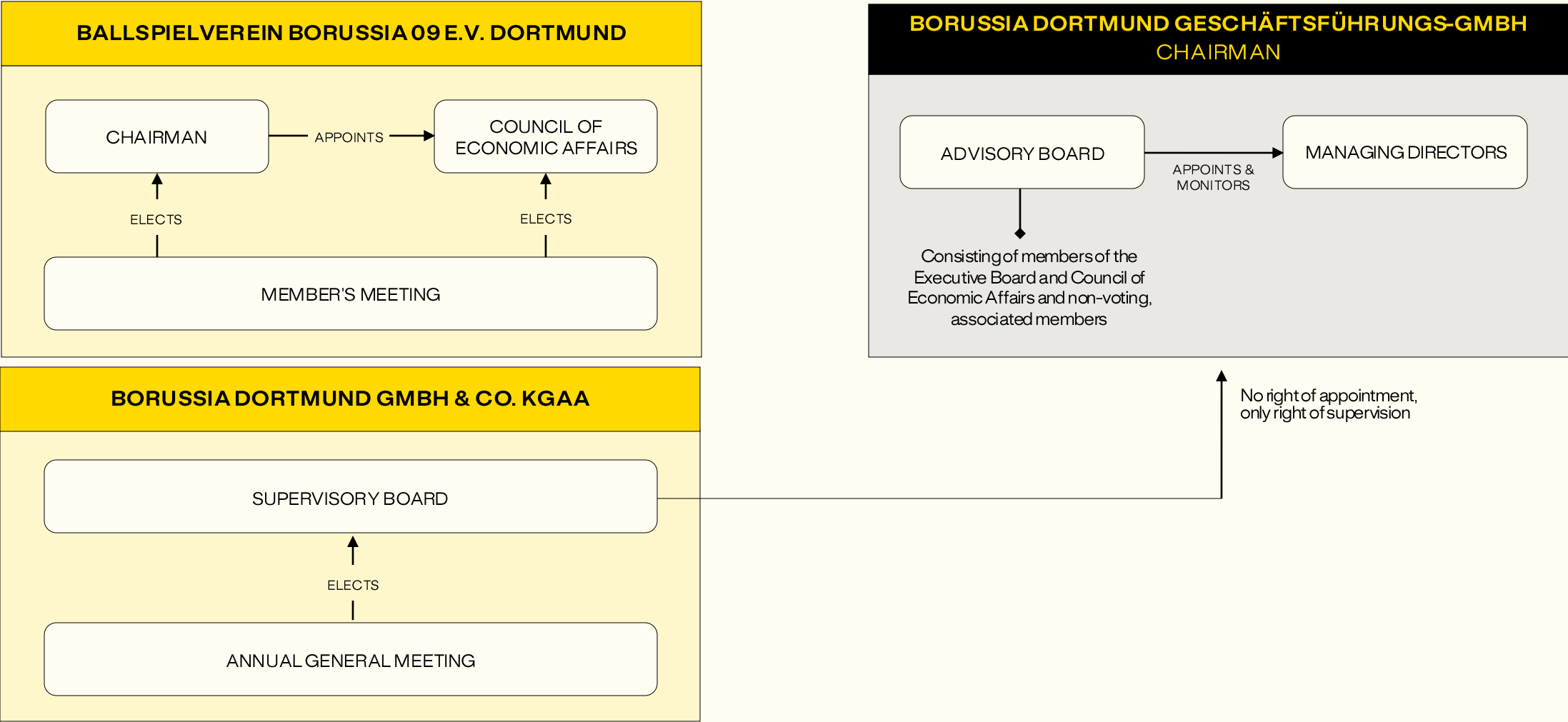


FINANCIALS

BORUSSIA DORTMUND GROUP



ORGANIZATION OF MANAGEMENT AND CONTROL



FUTURE VIABILITY OF BUNDESLIGA



BORUSSIA DORTMUND GROUP

REVENUE				
EUR '000	2022/2023	2023/2024	2024/2025	2025/2026
Match operations	43,524	52,582	55,221	50,312
Advertising	142,271	146,576	153,557	157,880
TV marketing	157,507	206,050	227,200	168,440
Merchandising	33,359	47,898	40,033	38,691
Conference, catering, miscellaneous	41,578	56,004	50,008	45,145
	418,239	509,110	526,019	460,467

BORUSSIA DORTMUND GROUP

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

EUR '000	2022/2023	2023/2024	2024/2025	2025/2026
Consolidated revenue	418,239	509,110	526,019	460,467
Net transfer income	72,531	97,852	37,842	59,289
Other operating income	6,818	11,260	9,958	8,025
Cost of materials	-24,112	-32,712	-27,359	-30,373
Personnel expenses	-236,223	-268,506	-268,296	-259,881
Other operating expenses	-114,033	-166,745	-162,311	-145,361
Operating result (EBITDA)	123,220	150,259	115,853	92,166
Depreciation, amortisation and write downs	-106,309	-104,333	-105,347	-111,396
Result from operating activities (EBIT)	16,911	45,926	10,506	-19,230
Financial result	-6,131	2,720	-969	-1,109
Profit before income taxes	10,780	48,646	9,537	-20,339
Income taxes	-1,230	-4,339	-3,040	-1,380
Consolidated net income for the year	9,550	44,307	6,497	-21,718
Other gains/losses incurred during the period, after taxes	0	0	-575	-763
Total comprehensive income	9,550	44,307	5,922	-20,956

BORUSSIA DORTMUND GROUP

NET TRANSFER INCOME				
EUR '000	2022/2023	2023/2024	2024/2025	2025/2026
Gross transfer fees	97,116	129,861	63,625	76,763
Transfer costs	-3,922	-15,043	-2,446	-8,076
Net transfer fees	93,194	114,818	61,179	68,687
Residual carrying amount and other derecognised items	-20,663	-16,966	-23,337	-9,398
Net transfer income	72,531	97,852	37,842	59,289

BORUSSIA DORTMUND GROUP

OTHER OPERATING EXPENSES				
EUR '000	2022/2023	2023/2024	2024/2025	2025/2026
Match operations	53,471	75,145	75,829	66,482
Advertising	11,242	13,519	13,789	16,872
Transfer deals	1,166	8,144	5,041	1,324
Retail	6,421	8,634	6,747	7,118
Administration	33,921	52,350	51,422	45,576
Other	7,812	8,953	9,483	7,989
	114,033	166,745	162,311	145,361

BORUSSIA DORTMUND GROUP

CONSOLIDATED STATEMENT OF FINANCIAL POSITION – ASSETS

EUR '000	30.06.2024	30.06.2025	30.06.2026
Non-current assets	473,274	488,904	442,546
Intangible assets	184,068	241,172	186,691
Property, plant and equipment	198,269	197,457	204,348
Investments accounted for using the equity method	415	884	752
Financial assets	165	202	255
Trade and other financial receivables	89,498	47,467	50,414
Prepaid expenses	859	1,722	86
Current assets	116,410	126,747	137,418
Inventories	5,291	8,847	7,598
Trade and other financial receivables	88,492	79,355	82,875
Cash and cash equivalents	4,360	20,633	3,668
Prepaid expenses	9,187	7,679	7,250
Assets held for sale	9,080	10,233	36,028
Total balance sheet	589,684	615,650	579,964

BORUSSIA DORTMUND GROUP

CONSOLIDATED STATEMENT OF FINANCIAL POSITION – EQUITY AND LIABILITIES

EUR '000	30.06.2024	30.06.2025	30.06.2026
Equity	327,013	326,327	298,749
Subscribed capital	110,396	110,396	110,396
Reserves	216,730	216,044	188,466
Treasury shares	-113	-113	-113
<i>Equity attributable to the owners of the parent company</i>	<i>327,013</i>	<i>326,327</i>	<i>298,749</i>
Non-current liabilities	79,692	100,625	114,210
Provisions	778	1,545	2,394
Financial Liabilities	26,077	29,025	23,247
Lease liabilities	9,392	10,238	8,881
Trade payables	39,825	59,223	53,524
Other financial liabilities	3,619	594	3,414
Deferred income	0	0	22,750
Current liabilities	182,979	188,699	167,005
Provisions	200	0	0
Financial liabilities	2,624	5,148	5,242
Lease liabilities	2,486	2,696	2,350
Trade payables	106,390	103,621	86,458
Other financial liabilities	45,235	48,616	38,265
Tax liabilities	5,396	8,056	7,888
Deferred income	20,648	20,562	26,803
Total balance sheet	589,684	615,650	579,964

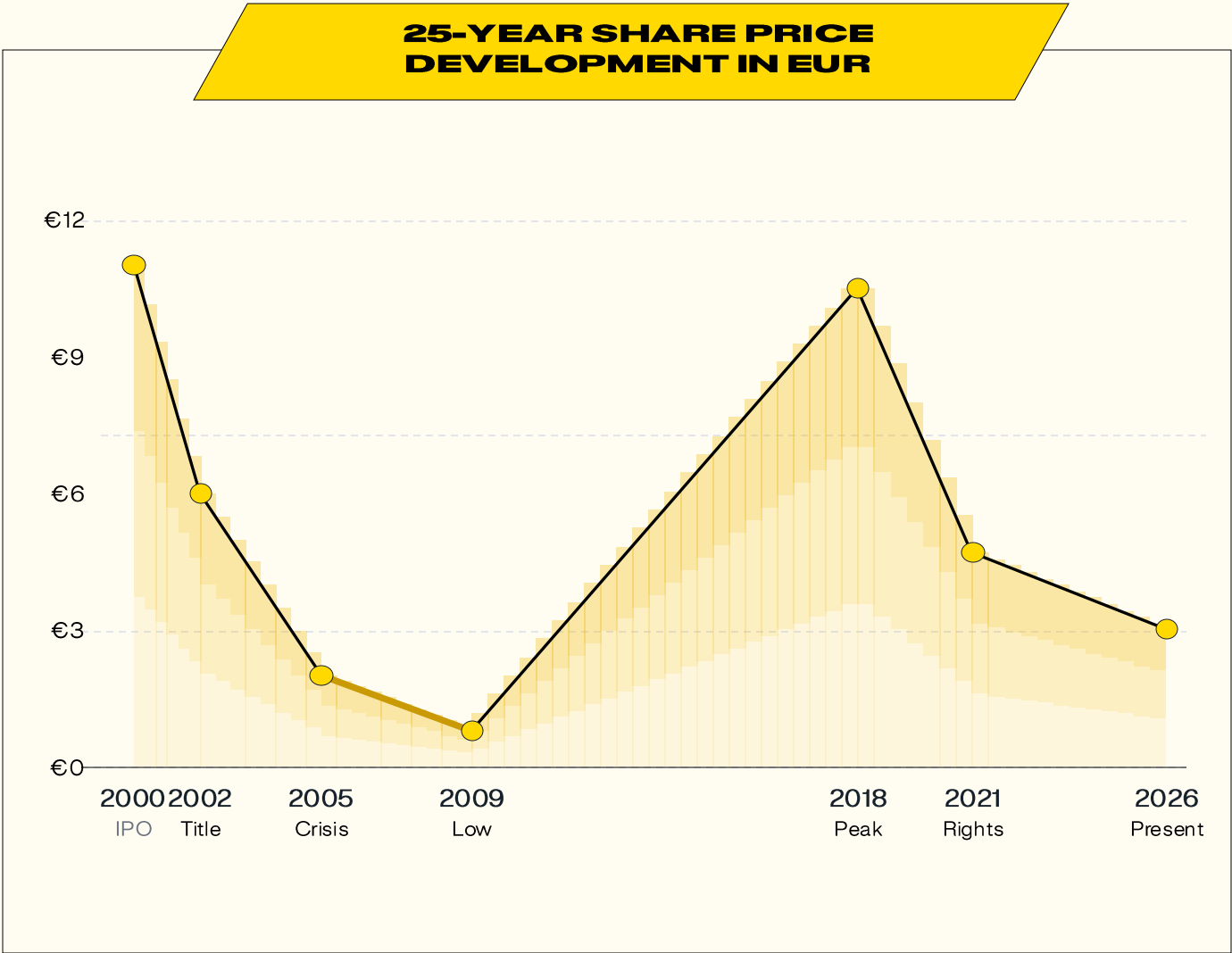
BORUSSIA DORTMUND GROUP

CONSOLIDATED STATEMENT OF CASH FLOW			
EUR '000	2023/2024	2024/2025	2025/2026
Cash flow from operating activities	47,201	57,712	63,888
Payments for investments in intangible assets	-113,411	-137,155	-114,343
Net proceeds from transfers	88,513	109,868	59,978
Net Investments in property, plant and equipment	-26,624	-8,927	-11,781
Net Investments in financial assets	-70	-520	-26
Cash flow from investing activities	-51,592	-36,734	-66,172
Proceeds from finance raised	7,882	7,500	0
Repayments of financial liabilities	-813	-2,633	-5,120
Dividend payment	0	-6,623	-6,623
Repayment of liabilities under leases	-2,814	-2,949	-2,939
Cash flows from financing activities	4,255	-4,705	-14,682
Change in cash and cash equivalents	-136	16,273	-16,965
Cash and cash equivalents at the beginning of the period	4,496	4,360	4,360
Cash and cash equivalents at the end of the period	4,360	20,633	3,668

BVB SHARE

- Research report by ODDO BHF, dated 3 September 2026 issued “Outperform” recommendation (previously: Outperform)
- Research report by GSC Research GmbH, Düsseldorf, dated 28 August issued “Buy” recommendation (previously: “Buy”)
- Research report by Hauck Aufhäuser Lampe Privatbank AG, dated 25 August 2026 issued “Buy” recommendation (previously: “Buy”)
- Research report by Berenberg, Hamburg, dated 17 February 2026 issued “Buy” recommendation (previously: “Buy”)
- Research report by Edison Investment Research Ltd., London (UK), dated 19 May 2026, recommendation “n/a”

Further information available for download under “Capital Market View” at our IR page at www.bvb.de/aktie.



Source: Frankfurt Stock Exchange, Historical Data / BVB Investor Relations Disclosures. Noninvestment advise – figures for 2002 and 2018 are approximate.

Key Financial Profile	
Stock Ticker / ISIN	BVB / DE0005493092
IPO Offer Price (2000)	EUR 11.00
Current Consolidated Price	Ø EUR 3.25
Market Capitalization	Ø EUR 358 MIO. ¹
Strategic Dividend	EUR 0.00 PER SHARE (FY 25/26)

Notes on Stock Price	
Structural Downside	Current trading at ~€3.25 represents a ~70% decline relative to its initial €11.00 IPO valuation.
The Transfer Arbitrage	Capital receipts from nurturing and trading world-class talent (e.g. Haaland, Bellingham) form a key profit driver in high-transfer seasons.
Sporting Volatility	Valuation is event-driven — BVB shares fell to €3.84 the trading day after the 2024 Champions League Final loss, having traded near €4.19 beforehand

Note(s):¹Market capitalization as of 08 September 2026;

SHAREHOLDER STRUCTURE

Borussia Dortmund GmbH & Co. KGaA's share capital amounts to EUR 110,396,220 divided into the same number of no-par value shares. Based on the voting rights notifications we have received, the shareholder structure of Borussia Dortmund GmbH & Co. KGaA is currently as follows:

Bernd Geske
8.65%

Evonik Industries AG
8.20%

SIGNAL IDUNA
5.98%

Ballspielverein Borussia
09 e.V. Dortmund
5.90%

PUMA SE
5.32%

Ralph Dommermuth
Beteiligungen GmbH
5.03%

Free float
60.92%

FINANCIAL CALENDAR

28/9/2026
Disclosure of the annual
report –
Fiscal year 2025/2026

30/9/2026
NuWays European MidCap
Conference, Paris –
Company Presentation

12/11/2026
Disclosure of the quarterly
statement –
Q1 Fiscal year 2026/2027

23/11/2026
Annual shareholder meeting
2026

IR CONTACT DETAILS



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